

9 September 2021

Dear Stockholder.

Please take notice that an annual meeting of the stockholders of BERJAYA PHILIPPINES INC. will be held this year on 15 November 2022 at 9:00 a.m. by zoom.

To join the meeting, please submit your name and email address to us at the address below, not later than 4 November 2022

BCOR Corporate Secretary <corpsec@bernaslaw.com>

Once the office has validated your identity, a notice will be sent to your email for confirmation of your attendance and for guidelines on joining the meeting.

If you are attending by proxy, please send us your proxies or Secretary's Certificates at the same e-mail address not later than ten (10) days before the date of the meeting. Scanned copy of the forms should be sent to the above-mentioned email address.

Please download the zoom app on your computers, iPad and mobile phones to be able to access the meeting.

The Agenda for the meeting is as follows:

- 1. Call to Order
- 2. Certification of Notice and Quorum
- 3. Ratification of the Minutes of the Annual Stockholders' Meeting held on 23 November 2021.
- 4. Ratification of Corporate Acts of the Board of Directors for the year ended 30 June 2022
- 5. Report of the Chairman
- 6. Election of the Board of Directors of the Corporation
- 7. Appointment of External Auditors
- Other Matters

JOSE A BERNAS Corporate Secretary

9th Floor Rufino Pacific Tower, 6784 Ayala Avenue cor V.A. Rufino Street, Makati City, M.M.

SECURITIES AND EXCHANGE COMMISSION

SEC FORM 20-IS

Information Statement Pursuant to Section 20 of the Securities Regulation Code

1.	Check the appropriate box: Preliminary Information Statement Definitive Information Statement					
2.	Name of Registrant as specified in its charter – BERJAYA PHILIPPINES INC.					
3.	Province, country or other jurisdiction of incorporation or organization - Manila, Philippines					
4.	SEC Identification Number – pre war 476					
5.	BIR Tax Identification Code - 001-289-374					
6.	Address of principal office - 9/F Rufino Pacific Tower, 6784 Ayala Avenue corner V.A. Rufino (formerly Herrera) Street, Makati City, Metro Manila 1229					
7.	Registrant's telephone number, including area code - (632) 811-0668					
8.	Date, time and place of meeting of security holders - The Annual Meeting of the Stockholders of Berjaya Philippines, Inc. (the Corporation) will be held on 15 November 2022, at 9:00 a.m. by remote communication through zoom. The presiding officer and the Corporate Secretary shall be in the City of Makati, where the principal office of the Corporation is located. Directors may attend by remote communication.					
	To join the meeting, shareholders are instructed to submit their name and email address at the address below, not later than 4 November 2022 for identity validation and sending of guidelines on joining the meeting:					
	BCOR Corporate Secretary <corpsec@bernaslaw.com></corpsec@bernaslaw.com>					
	proximate date on which the Information Statement is first to be sent or given to security ders - 25 October 2022					
9.	In case of Proxy Solicitations: Not applicable					
	Name of Person Filing the Statement/Solicitor:					
10.	Securities registered pursuant to Code or Sections 4 and 8 of the RSA (Information on number of shares and amount of debt is applicable only to corporate registrants):					
	Title of Each Class Number of Shares of Common Stock Outstanding					

Amount of Debt Outstanding as of 30 June 2022 : Php 14,228,918,900.00

COMMON

4,427,009,132

11.	Are any	or all	of registrar	nt's securities	listed	on the	Philippine	Stock	Exchan	ıge?
	Yes	<u>_</u>	No							

If yes, disclose the name of such Stock Exchange and the class of securities listed therein:

The shares are listed in the Philippine Stock Exchange and are classified either as common or treasury shares.

GENERAL INFORMATION

Date, time and place of meeting of security holders

The Annual Meeting of the Stockholders of Berjaya Philippines, Inc. (the Corporation) shall be held on <u>15 November 2022</u>, at 9:00 a.m. by remote communication or videoconference. The presiding officer and the Corporate Secretary shall be in the City of Makati where the principal office of the Corporation is located.

Consistent with what is stated in the Notice, to join the meeting, shareholders are instructed to submit their name and email address at the address below, not later than $\frac{4}{2}$ November 2022 for identity validation and sending of guidelines on joining the meeting:

BCOR Corporate Secretary <corpsec@bernaslaw.com>

The complete mailing address of the principal office of the registrant is 9/F Rufino Pacific Tower, 6784 Ayala Avenue corner V. A. Rufino (formerly Herrera) Street, Makati City, Metro Manila.

The Information Statement will approximately be sent or given first to stockholders of record on 25 October 2022 or at least fifteen (15) business days before the meeting date.

WE ARE NOT ASKING YOU FOR A PROXY AND YOU ARE REQUESTED NOT TO SEND US A PROXY.

Dissenters' Right of Appraisal

Pursuant to Section 81 of the Corporation Code of the Philippines (the Corporation Code), any stockholder of the Corporation shall have the right to dissent and demand payment of the fair value of his shares in the following instances:

- In case any amendment to the Articles of Incorporation has the effect of changing or restricting the rights of any stockholders or class of shares, or of authorizing preferences in any respect superior to those of outstanding shares of any class, or of extending or shortening the term of corporate existence;
- 2. In case of sale, lease, exchange, transfer, mortgage, pledge or other disposition of all or substantially all of the corporate property and assets; and

3. In case of merger or consolidation.

The Agenda for the Annual Stockholders' Meeting on 15 November 2022 does not include any of the foregoing instances.

Interest of Certain Persons in or Opposition to Matters to be Acted Upon

No current director or officer of the Corporation, or nominee for election as directors of the Corporation, or any associate thereof, has any substantial interest, direct or indirect, by security holdings or otherwise, in any matter to be acted upon.

No director has informed the Corporation in writing that he intends to oppose any action to be taken by the registrant at the meeting.

CONTROL AND COMPENSATION INFORMATION

Voting Securities and Principal Holders Thereof

There are four billion four hundred twenty seven million nine thousand one hundred thirty two (4,427,009,132) issued and outstanding common shares of stock of the Corporation entitled to vote at the Annual Stockholders' Meeting, each of which is entitled to one (1) vote.

Foreign ownership amounts to 3,919,894,701 shares equivalent to 88.54 % broken down per nationality as follows:

CITIZENSHIP	SUBSCRIBED/ OUTSTANDING	AMOUNT	PAID-UP	PERCENTAGE HOLDINGS	NUMBER OF STOCKHOLDERS
SPANISH	1,834,960	1,834,960.00	1,834,960.00	00.04	18
MALAYSIAN	610,205,311	610,205,311.00	610,205,311.00	13.78	4
OTHER ALIEN	85,804,470	85,804,470.00	85,804,470.00	01.94	8
FILIPINO	507,114,431	507,114,431.00	507,114,431.00	11.46	103
NORWEGIAN	174,160	174,160.00	174,160.00	00.00	1
BRITISH	229,920	229,920.00	229,920.00	00.01	2
AMERICAN	276,000	276,000.00	276,000.00	00.01	5
CHINESE	3,221,369,880	3,221,369,880.00	3,221,369,880.00	72.77	3
TOTAL	4,427,009,132	4,427,009,132.00	4,427,009,132.00	100.00	144

The cut-off date presented as information in this Statement is as of 26 September 2022.

The record date for closing the stock and transfer book of the Corporation in order to determine the stockholders entitled to vote at the Annual Stockholders' Meeting is 26 September 2022.

For purposes of the election of directors, all stockholders of record are entitled to cumulative voting rights as provided by the Revised Corporation Code, and there are no conditions precedent to the exercise thereof. Further, no discretionary authority to cumulate votes is being solicited. A stockholder may vote such number of shares for as many persons as there are directors to be elected or he may cumulate said shares and give one candidate as many votes as the number of directors to be elected multiplied by the number of his shares, or he may distribute them on the same principle among as many candidates as he shall see fit.

In the previous Annual Stockholders' Meeting held on 23 November 2021, cumulative voting was practiced. A shareholder's one share was entitled to one vote. Stockholders were provided with paper where they wrote their votes and signed thereon. For every resolution, stockholders were asked by the director presiding whether there were any questions. Stockholders did stand up at the center aisle in front of the microphone and proceeded to ask questions. Motions were duly made and seconded for every matter. The list of directors who attended the meeting, the directors elected, the appointment of the external auditor, and all the matters taken up, including the officers elected during the subsequent Organizational Meeting of the Board which followed the Annual Stockholders' Meeting were reported to the SEC and PSE in the Current Report under SEC Form 17-C.

Security Ownership of Certain Record and Beneficial Owners

<u>Holders</u>

As of the record date of 26 September 2022, there are four billion three hundred forty one million two hundred eighty thousand seven hundred seventy two (4,341,280,772) issued and outstanding common shares of stock of the Corporation. Out of the issued and outstanding capital, 85,728,439 shares or 0.019% is held by the Berjaya Philippines Inc.

The top twenty (20) stockholders of Berjaya Philippines Inc., including their shares and their percentage of total common shares outstanding held by each as of the record date of 26 September 2022 are as follows:

	Number of	Percentage of
Name	Shares Held	Total Shares Held
BERJAYA LOTTERY MANAGEMENT(H.K.), LTD.	3,221,238,28	0 74.20 %
BERJAYA SPORTS TOTO (CAYMAN) LIMITED	610,205,15	0 14.06 %
PCD NOMINEE CORPORATION (Filipino)	252,450,08	5 05.82 %
ABACUS SECURITIES CORPORATION	150,000,00	0 03.46 %
ABACUS SECURITIES CORP.	92,000,00	02.12 %
BERJAYA PHILIPPINES INC.	85,728,43	9 01.94 %
FAR EAST MOLASSES CORPORATION	1,554,88	00.04 %
CONCEPCION TEUS VDA. DE M. VARA DE REY	650,00	00.01 %
DOLORES TEUS DE M. VARA DE REY	552,00	00.01 %
STEINER, NORMA O.	436,16	00.01 %
CORPORACION FRANCISCANA	293,92	00.01 %
THE PHILAMERICAN GEN. INSURANCE CO. IN	-, -	
PHIL. REMNANTS CO., INC.	224,16	00.01 %

ELIZALDE, FRANCISCO J.	206,800	00.00 %
ZERNICHOW, CHRISTIAN D.	174,160	00.00 %
ELIZALDE, JOAQUIN M., ESTATE OF	168,800	00.00 %
MA. TERESA VARA DE REY Y TEUS	148,320	00.00 %
MA. DOLORES VARA DE	148,320	00.00 %
ECHEGOYEN, LUIS C.	147,280	00.00 %
LEDESMA, ANITA L. DE	136,320	00.00 %

Treasury Shares

As of the record date of 26 September 2022 the Issuer holds in its name a total of eighty five million seven hundred twenty eight thousand four hundred thirty nine (85,728,439) treasury shares.

Dividends

(a) Dividends declared by Berjaya Philippines Inc.

On 28 October 2004 the Corporation declared cash dividends to all stockholders on record as of November 17, 2004 or a total of P87.14 million.

On 5 January 2012, the Corporation declared cash dividends amounting to ten centavos per share to all stockholders of record as of 19 January 2012.

On 5 October 2015, the Issuer declared stock dividends at a rate of 4 common shares for every common share held to taken from the increase in authorized capital stock. On the same date, the Issuer caused the reversal of previously allocated funds for capex and corporate expansion and appropriated \$\mathbb{P}\$3.47 billion from the Issuer's retained earnings for the distribution of stock dividends.

* On 28 April 2020, the Corporation set aside #2 billion from the Issuer's retained earnings for future corporate expansion for the next two years.

(b) Dividends Declared by the Issuer's former subsidiary – PGMC

From 2007 to 2014, the Corporation's subsidiary, PGMC, issued cash dividends amounting to six billion forty six billion pesos (\$\mathbb{P}\$6.46 billion).

On 16 July 2015, the Corporation declared cash dividends amounting to one hundred million pesos (P100.0 million).

On 1 September 2015, the Corporation declared cash dividends amounting to one hundred eighty million pesos (P180.0 million).

On 2 October 2015, the Corporation declared cash dividends amounting to two hundred million pesos (\$\mathbb{P}\$ 200.0 million).

On 8 January 2016, the Corporation declared cash dividends amounting to two hundred million pesos (₽ 200.0 million).

On 13 June 2017, the Corporation declared cash dividends amounting to one hundred seventy million pesos (₽170,000,000.00).

On 11 September 2017, the Corporation declared cash dividends amounting to one hundred thirty million pesos (\rightleftharpoons 130,000,000.00).

On 23 January 2018, the Corporation declared cash dividends amounting to one hundred fifty million pesos (\rightleftharpoons 150,000,000.00).

On 5 April 2018, the Corporation declared cash dividends amounting to one hundred fifty million pesos (P150,000,000.00).

On 30 April 2018, the Corporation declared cash dividends amounting to fifty million pesos (\$\mathbb{P}\$ 50,000,000.00).

On 17 August 2018, the Corporation declared cash dividends amounting to one hundred twenty million pesos (\$\mathbb{P}\$ 120,000,000.00).

On 28 November 2018, the Corporation declared cash dividends amounting to two hundred twenty million pesos (₽ 220,000,000.00).

On 22 June 2021, the Corporation declared cash dividends amounting to \$\in\$50,000,000.00 to all stockholders as of even date.

On 17 August 2021, the Corporation declared cash dividends amounting to $\rightleftharpoons 60.000.000.00$ to all stockholders as of even date.

On 21 March 2022, the Corporation declared cash dividends amounting to \$\in\$60,000,000.00 to all stockholders as of even date.

On 21 September 2022, the Corporation declared cash dividends amounting to ₽90,000,000.00 to all stockholders as of even date.

(c) Dividends Declared by the Issuer's wholly owned subsidiary – PHPI

In April 2012, the Corporation declared cash dividends amounting to ten million pesos (\$\mathbb{P}\$10,000,000.0c0 million).

In August 2013, the Corporation declared cash dividends amounting to four million pesos (\mathbf{P} 4,000,000.00).

Recent Sales of Unregistered Securities

There were no sales of unregistered securities over the last five (5) fiscal years.

Security Ownership of Holders of more than 5%

According to the records of the Issuer's stock and transfer agent, security ownership of holders of more than five percent (5%) of the Company's securities as of 26 September 2022 are as follows:

Title of Class	Name, Address of Record Owner and relationship with Issuer	Name of Beneficial Owner / Relationship with Record Owner	Citizen- ship	Number of Shares Held	Percent age Held
common	Berjaya Lottery Management (H.K.) Ltd. Level 54, Hopewell Centre, 183 Queen's Road East, HongKong / major stockholder	Berjaya Lottery Management (H.K.) Ltd. (same as record owner) persons entitled to vote is Messrs. Derek Chin Chee Seng or Tan Eng Hwa, in the said order of preference	Chinese	3,221,238,280 (common shares)	74.20%
common	Berjaya Sports Toto (Cayman) Limited 190 Elgin Avenue, George Town, Grand Cayman KYI-9005 Cayman Islands / major stockholder	Berjaya Sports Toto (Cayman) Limited (same as record owner) person entitled to vote is Nerine Tan Sheik Ping	Cayman ian	610,205,150 (common shares)	14.06%
common	Berjaya Philippines Inc. 9th Floor RufinoPacific Tower 6784 Ayala corner V.A. Rufino (Herrera) St. Makati City, M.M. / the Issuer	Berjaya Philippines Inc. (same as record owner) person entitled to vote is the President of the Corporation, Tan Eng Hwa	Filipino	85,728,439	1.94%

There has been no change in the control of the Corporation since the beginning of its last fiscal year. The transfer price of the Corporation's outstanding common listed shares decreased as can be seen from its posted prices at the Philippine Stock Exchange. The decrease may be due to the general or prevailing economic situation in the country.

Security Ownership of Management

Security ownership of the directors and officers of the Corporation as of 26 September 2022 are as follows:

Title of Class	Name & Address of Record owner Relationship with Issuer	Name of Beneficial Owner and Relationship with Record Owner	Citizenship	Number of Shares Held	Percentage Held
Common	Nerine Tan Sheik Ping Berjaya Times Square, No. 1 Jalan Imbi, 55100 Kuala Lumpur, Malaysia Stockholder of Issuer and connected with the Berjaya Group of companies in Malaysia, specifically as Chief Executive Officer of Berjaya Sports Toto Berhad. She is an Executive Director of Berjaya Corporation Berhad, Berjaya Land Berhad and Berjaya Group Berhad.	Nerine Tan Sheik Ping	Malaysian	1	0.00%
Common	Derek Chin Chee Seng Berjaya Times Square, No. 1 Jalan Imbi, 55100 Kuala Lumpur, Malaysia stockholder of Issuer and connected with the Berjaya Group of companies in Malaysia, specifically as Executive Director of the Berjaya Group Bhd.	Derek Chin Chee Seng	Malaysian	1	0.00%
Common	Dr. George T. Yang 17 th Floor BDO Building (former Citibank Center Building), Paseo de Roxas, Makati City / stockholder	Dr. George T. Yang	Filipino	80	0.00%
Common	Atty. Casey M. Barleta The Bellagio Tower 1 1st Avenue corner Burgos Circle, BGC, Taguig City / stockholder	Atty. Casey M. Barleta	Filipino	1	0.00%
Common	Atty. Jimmy S. Soo D2 Garden Level, Corinthian Plaza Building, 121 Paseo de Roxas, Makati City / stockholder	Atty. Jimmy S. Soo	Filipino	75	0.00%
Common	Tan Eng Hwa 9th Floor Rufino Pacific Tower, 6784 Ayala Avenue corner V.A. Rufino Street, Makati City/ Stockholder and Connected with the Berjaya Group of companies	Tan Eng Hwa	Malaysian	80	0.00%

	in the Philippines in different capacities				
Common	Jose A. Bernas 6th Floor Raha Sulayman Bldg. 108 Benavidez St. Legaspi Vill, Makati City / Corporate Secretary	Jose A. Bernas	Filipino	80	0.00%
Common	Marie Lourdes Bernas 4th Floor Raha Sulayman Bldg. 108 Benavidez St. Legaspi Vil. Makati City / Assistant Corporate Secretary	Marie Lourdes T. Sia-Bernas	Filipino	500	0.00%

There are no voting trust holders of five percent (5%) or more of the Corporation's securities. The figures above are based on the last transaction or market price as of 26 September 2022 which is five pesos and fifty nine centavos ($\stackrel{\square}{=}$ 5.59) per share.

There are no arrangements which may result in a change in control of the Corporation.

Directors and Executive Officers

The current directors and officers of the Corporation are listed below:

	Directors / Officers	Designation	Citizenship
	Nerine Tan Sheik Ping	Director / Chairman	Malaysian
	Tan Eng Hwa	Director / President	Malaysian
	George T. Yang	Director	Filipino
	Derek Chin Chee Seng	Director	Malaysian
5.	Casey M. Barleta *	Director	Filipino
6.	Jimmy S. Soo	Director	Filipino
7.	Dean Poncevic M. Ceballos*	Director	Filipino
8.	Jose A. Bernas	Corporate Secretary	Filipino
9.	Marie Lourdes Bernas	Assistant Corporate Secretary	Filipino

^{*} The independent directors, Atty. Casey M. Barleta and Dean Poncevic M. Ceballos are independent minority stockholders who are not employees nor officers of the Corporation, and whose shareholdings are less than two percent (2%) of the Corporation's equity pursuant to Section 38 of the Securities Regulation Code.

Atty. Casey M. Barleta is the first independent director of the Issuer. Mr. Tan Eng Hwa, a stockholder and the Treasurer nominated Atty. Barleta in a meeting of the Board on 17 August 2020, to serve the unexpired term of Tan Sri Dato Dr. Seri Ibrahim Bin Saad. Atty. Barleta and Mr. Tan are not related to each other.

Dean Poncevic M. Ceballos is the second independent director of the Issuer. Mr. Jose A. Bernas nominated Dean Ceballos as independent director in a meeting on 23 November 2021.

The members of the Nomination Committee are Messrs. Tan Eng Hwa, Casey M. Barleta, and Dean Poncevic M. Ceballos, with Mr. Tan Eng Hwa sitting as Chairman.

Procedures of SRC Rule 38 have been followed in the nomination and qualification of independent directors.

The Corporation will observe the term limits for independent directors imposed by SEC Memorandum Circular No. 4, Series of 2017 which became effective on 31 March 2017, or 15 days after its publication in two newspapers of general circulation on 16 March 2017. Atty. Barleta may serve as independent director until the year 2029, while Dean Ceballos may serve as independent director until the year 2030 in compliance with the cumulative nine-year term.

In compliance with SEC Memorandum Circular No. 5, Series of 2017, the independent directors' *Certification of Independent Director* on their qualification are attached to this *Information Statement*.

The term of a Director is for one (1) year and Directors are elected annually during the annual stockholders meeting. The Independent Directors for re-nomination are Atty. Casey M. Barleta, and Dean Poncevic M. Ceballos, who are both Filipino citizens.

The current Board of Directors are as follows:

Name Age Positions/Offices/Directorships Held for the past Five (5) years

1. "Nerine" Tan Sheik Ping 47 (Malaysian)

Chief Executive Officer & Executive Director:

Berjaya Sports Toto Bhd.

Board Member:

Berjaya Corporation Berhad

Berjaya Group Bhd.

Non-Independent Executive Director

Berjaya Land Bhd.

Former Vice President - Marketing

Berjaya Hotels & Resorts (M) Sdn. Bhd.

Berjaya Resort Management Sdn. Bhd.

Former Manager- Business Development

Cosway (M) Sdn. Bhd.

Degree in Management

London School of Economics & Political Science

 Derek Chin Chee Seng 65 (Malaysian) **Executive Director**

Berjaya Sports Toto Berhad Berjaya Group Berhad Asia Inc.

Chief Legal Officer

Berjaya Corporation Berhad

Qualified as Barrister-at-Law in U.K.

Advocate and Solicitor in Malaysia

Allen & Gledhill, Kuala Lumpur (1983-1989)

Corporate & Commercial Law Practice (1990 to date)

Berjaya Corporation Group of Companies

Business Law Degree

London Guildhall University U.K.

3. Dr. George T. Yang (Filipino)

83 Independent Director:

Berjaya Philippines Inc.

Philippine Gaming Management Corporation

Founder:

Golden Arches Development Corporation (McDonald's Philippines)

Chairman of the Board:

Ronald McDonald's House Charities

First Georgetown Ventures, Inc.

MDS Call Solutions Inc.

Advance Food Concepts Mfg. Inc.

Klassikal Music Foundation Inc.

Trojan Computer Forms, Inc.

Canyon Hills and Marina Inc.

Canyon Hills Real Estate and Development Inc.

GY Alliance Concepts Inc.

Northview Builder and Development Corporation

Chairman of the Board and President:

Golden Arches Realty Corporation

Chairman:

Paseo Premier Residences Inc.

Paseo Dormitories Inc.

Lead Logistics Innovations Inc.

Fast Serve Solutions Systems Inc.

Clark Mac Enterprises Inc.

Creative Gateway Inc.

Davao City Food Industries Inc.

Golden City Food Industries Inc.

First Golden Laoag Ventures Inc.

First Creative Arch Restaurant Corporation

First Premiere Arches Restaurants Inc.

Golden Laoag Foods Corporation

Molino First Golden Food Inc.

Onzal Development Corporation

Prime Arch Creative Restaurants Inc.

Retiro Golden Foods Inc.

Vice Chairman:

Oceonfront Properties Inc.

TransAire Development Holdings Corporation

Director:

Berjaya Vacation Club (Philippines) Inc.

Member of the Board of Governors:

Ayala Center Estate Association

Masters Degree in Business Administration

Wharton School, University of Pennsylvania

Former Member of the Asian Executive Board

Wharton School, University of Pennsylvania

Cum Laude, Bachelor of Science in Business Administration

De La Salle University

Consul General ad honorem:

State of Eritrea

4. Jimmy S. Soo (Filipino)

64 Director:

Berjaya Philippines Inc.

Berjaya Pizza (Philippines) Inc.

First Abacus Financial Holdings Corporation

Chairman and President:

Kailash PMN Management, Inc.

Tortola Resources, Inc.

Trimante Holdings Phils., Inc.

Director

First Abacus Financial Holdings Corporation Philippine Gaming Management Corporation

Director and Corporate Secretary:

Abacus Capital & Investment Corporation

St. Giles Hotel (Manila), Inc.

Bagan Resources Pte Inc.

Corporate Secretary:

Limketkai Manufacturing Corporation

Limketkai Sons, Inc.

Paramount Life & General Holdings Corp.

Paramount Life & General Insurance Corp.

Resident Agent:

IDP Education Pty Limited

Member of the Board of Trustees:

Berjaya Foundation Inc.

Lifetime Member:

Integrated Bar of the Philippines

Managing Partner:

Soo Gutierrez Leogardo & Lee Law Offices

5. Tan Eng Hwa (Malaysian)

53 Director and Treasurer:

Save the Sea Philippines Inc.

Director, Chairman and President:

Floridablanca Enviro Corporation

Sanpiro Realty & Development Corporation

Neptune Properties Inc.

Landphil Management and Development Corp.

Cosway Philippines Inc.

Director and Chairman:

Perdana Hotel Philippines Inc.

Perdana Land Philippines Inc.

Philippine Gaming Management Corporation

Berjaya Pizza (Philippines) Inc.

Director and President:

B Infinite Asia Philippines Inc.

Pinoylotto Technologies Corp.

Bermaz Auto Philippines Inc.

Beautiful Creation Holdings Inc.

Director and Treasurer:

Berjaya Auto Asia Inc.

Ssangyong Berjaya Motor Philippines

Most Pretty Lady Holdings Inc.

Berjaya Vacation Club (Philippines) Inc.

Director:

Chailease Berjaya Finance Corporation

Member of the Board of Trustees and President:

Berjaya Foundation, Inc.

Chartered Accountant and Member:

Malaysian Institute of Accountants

Masters Degree in Business Administration:

University of Chicago, USA

Masters Degree in Science in Professional Accountancy

University of London

6. Casey M. Barleta (Filipino)

63 Independent Director:

Berjaya Philippines Inc.

Tax Partner / Managing Partner:

CMB/P Law (Casey M. Barleta & Partners)

Director:

Prime Rivers, Inc.

MF Development Corporation

SCF Properties Inc.

First Foremost Resources, Inc.

Corporate Secretary and Treasurer:

Synechron Technologies Philippines, Inc.

Member:

Integrated Bar of the Philippines

7. Dean Poncevic M. Ceballos (Filipino)

Director:

Berjaya Philippines Inc.

Dean:

Liceo Law, Cagayan de Oro City (2010-2011)

Associate Dean:

Philippine Christian University (2015-2016)

MCLE Lecturer:

Ateneo School of Law

Professor:

Ateneo de Manila School of Law, since 1990 Wesleyan University Philippines Law School Cor Jesu College of Law

Liceo Law, Cagayan de Oro City (2010-2011)

Letran College, Doctorate in Business Administration (2016-2017)

Philippine Christian University Law School, 2015-2017

Guest Lecturer:

University of Hongkong

Owner / Director:

Ceballos Bar Trends Corp.

Bohol Enterprises Inc.

Ceballos Holdings Corp.

NIKAPRO Realty Corp.

Baesa Summit Holdings Corp.

Angels & Lemons Bistros, Inc.

Director and Corporate Secretary:

QMarketz Corp.

Automart.ph

Motomart.ph

Recipient:

Three professorial chairs, Ateneo School of Law

Member:

Integrated Bar of the Philippines

8. Jose A. Bernas (Filipino)

62 Corporate Secretary:

Berjaya Philippines Inc.

Philippine Gaming Management Corporation

Berjaya Pizza (Philippines) Inc.

Bermaz Auto Philippines Inc.

MOL AccessPortal Inc.

RMS Reloads Philippines Inc.

B Infinite Asia Philippines Inc.

Cosway Philippines Inc.

Swift Foods, Inc.

Chailease Berjaya Finance Corporation

Director and President:

Discovery Centre Condominium Corporation

Perdana Land Philippines Inc.

Perdana Hotel Philippines Inc.

Chairman of the Board and Director:

Automation Specialists & Power Exponents Inc.

Director and Corporate Secretary:

Florida Enviro Corporation

Cosway Philippines Inc.

Neptune Properties Inc.

Berjaya Auto Asia Inc.

Ssangyong Berjaya Motor Philippines Inc.

Beautiful Creation Holdings Inc.

Most Pretty Lady Holdings Inc.

Berjaya Auto Asia Inc.

Berjaya Vacation Club (Philippines) Inc.

VSTECS Philippines Inc.

Sanpiro Realty and Development Corporation

Landphil Management and Development Corp.

Trustee and Corporate Secretary:

Berjaya Foundation, Inc.

Member:

Integrated Bar of the Philippines

New York Bar

Managing Partner:

Bernas Law Offices

9. Marie Lourdes Sia-Bernas 56 (Filipino)

Assistant Corporate Secretary:

Berjaya Philippines Inc.

Philippine Gaming Management Corporation

Berjaya Pizza (Philippines) Inc.

Berjaya Foundation Inc.

Bermaz Auto Philippines Inc.

Berjava Auto Asia Inc.

B Infinite Asia Philippines Inc.

Beautiful Creation Holdings Inc.

Berjaya Vacation Club (Philippines) Inc.

Cosway Philippines Inc.

Go.Life International Holdings Inc.

GK International Holdings Inc.

Landphil Management and Development Corp.

MOL AccessPortal Inc.

Most Pretty Lady Holdings Inc.

Sanpiro Realty & Development Corporation

Ssangyong Berjaya Motor Philippines Inc.

Chailease Berjaya Finance Corporation

RMS Reloads Philippines Inc.

VSTECS Philippines Inc.

Pinoylotto Technologies Corp.

Swift Foods, Inc.

Corporate Secretary:

Olsen's Food Corporation

Automation Specialists & Power Exponents Inc.

Juillet Trading Corporation

Ultasaurus Philippine Trading Inc.

Neptune Holdings Inc.

Noblesse Holdings Inc.

Perdana Hotel Philippines Inc.

Perdana Land Philippines Inc.

B Infinite Asia Philippines Inc.

Discovery Centre Condominium Corporation

Chairman and President:

Roadster Car Imports, Inc.

Save the Sea Philippines Inc.

President:

Deux Mille Trading Corporation Silver Giggling Buddha Trading Inc.

Director and Assistant Corporate Secretary:

Floridablanca Enviro Corporation

Neptune Properties Inc.

Member since October 2012:

American Academy of Project Management Certified Compliance Officer since 27 July 2021

Member:

Integrated Bar of the Philippines

Administrative Partner:

Bernas Law Offices

There are no family relationships between and among the directors and officers of the Corporation, except for the Corporate Secretary Jose A. Bernas and the Assistant Corporate Secretary Marie Lourdes T. Sia-Bernas who are married to each other; and director Jimmy S. Soo who is a brother of Paulino S. Soo, the President of the Corporation's affiliate Philippine Gaming Management Corporation.

There is no person who is not an officer who is expected by the Corporation to make a significant contribution to the business. Neither is there an arrangement that may result in the change in control of the Corporation.

None of the current directors and officers work in government.

<u>Involvement in legal proceedings of directors</u>

None of the directors are involved in any bankruptcy petition, have been convicted by final judgment or are subject to any court order, judgment or decree, including the violation of a securities or commodities law during the past five (5) years up to the filing of this report.

The Corporation is not involved in any bankruptcy petition, or in any litigation during the past five (5) years up to the filing of this report.

Directors and Executive Officers as a Group

As of 26 September 2022:

(3) Amount and Nature of Record/

(2) Name of Record/

(4) Percentage

(1) Title of Class common shares	Beneficial Owner Directors and Executive Officers	Beneficial Ownership	Held
	As a Group	898	0.001 %
	Total:	898	0.001 %
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Certain Relationships and Related Transactions

There has been no material related transactions during the past two years, nor is any material transaction presently proposed, to which any director, executive officer of the Corporation or security holder of more than five percent (5%) of the Corporation's voting securities, any relative or spouse of any director or executive officer or owner of more than five percent (5%) of the Corporation's voting securities had or is to have direct or indirect material interest.

Seventy Four point Twenty Percent (74.20%) of the equity of the Corporation is owned by Berjaya Lottery Management (H.K.) Limited. Berjaya Lottery Management (H.K.) Limited is one hundred percent (100%) owned by Berjaya Sports Toto (Cayman) Ltd. who is in turn one hundred percent (100%) owned by Magna Mahsuri Sdn Bhd.

No voting trusts or change in control arrangements are recorded in the books of the Corporation.

Compensation of Directors and Executive Officers

The members of the Board of Directors of the Corporation are entitled to reasonable per diem for actual attendance of any regular or special meeting of the Board of Directors. The directors as a group, were paid Three Million One Hundred Thousand Pesos (\$\mathbb{P}\$ 3,100,000.00) divided equally, in financial year ended 30 June 2022. No salary, bonuses or other compensation has been stipulated or paid to Executive officers for acting as such.

There is no need to disclose a summary compensation table because the Issuer does not have employees and does not pay out salaries. There are no standard agreements for the compensation of directors and the top executive officers as there are no salaries paid. The officers are either directors who receive only their reasonable per diems issued to all directors or are engaged by the corporation on a professional basis like the law firm of the corporate secretary and assistant corporate secretary who are not employees of the Corporation.

There are no warrants or options re-pricing or employment contracts entered into by the Corporation, nor any termination of employment and change in the control arrangement between the Corporation and the executive officers.

Material Pending Legal Proceedings

There is no pending litigation in which the directors are involved either directly or indirectly in the past five years. Neither has the Corporation filed a petition for bankruptcy, been subject to any order, judgment or decree or convicted by final judgment.

There is no material pending legal proceeding to which the Corporation is a party to up to the time of the preparation of this report that undersigned is aware of.

Violation of a Securities or Commodities Law

To its knowledge, the Corporation is not in violation of a Securities or Commodities Law.

Independent Public Accountants

For professional services rendered on the audit of the financial statements of the Corporation and its subsidiaries, Punongbayan & Araullo was paid the amounts of Php210,000.00 for its audit on the Corporation, Php 202,000.00 for its audit on Perdana Hotel Philippines Inc. (PHPI), and Php 80,000.00 for Floridablanca Enviro Corporation (FEC) for the fiscal year ending 30 June 2022.

For financial year ended 30 June 2021, the amount of Php175,000.00 was paid for its audit on the Corporation, Php200,000.00 for its audit on Perdana Hotel Philippines Inc. (PHPI), and Php60,000.00 for Floridablanca Enviro Corporation (FEC). For the then new fiscal year ended 30 June 2020, the amount of Php 110,000.00 was paid for its audit on the Corporation, Php81,000.00 and Php7,200.00 for its audit on PHPI and FEC.

There are no other services other than the audit and review of the Corporation's financial statements rendered by the external auditor for tax accounting, compliance, advice, planning and other form of tax services.

The election, approval or ratification of the registrant's public accountant shall be discussed during the Annual Meeting on 15 November 2022. Punongbayan & Araullo, which is the principal accountant for the previous fiscal year ending 30 June 2022, was selected during the Annual Meeting held on 23 November 2021 and will be recommended for reappointment this 15 November 2022 during the annual stockholders' meeting.

Representatives of Punongbayan & Araullo are expected to be present at the Annual Meeting. They will have the opportunity to make a statement if they desire to do so and they are expected to be available to respond to appropriate questions.

As a matter of procedure, Punongbayan & Araullo submits the corporation's Audited Financial Statements to the Audit Committee, which in turn submits the same Audited Financial Statements to the Board of Directors for approval.

Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

There are no changes in or disagreements with accountants on accounting and financial disclosure.

The partner at Punongbayan & Araullo assigned to the Issuer is changed or rotated in compliance with SRC Rule 68 (3) (b) (iv).

Recent Sales of Unregistered or Exempt Securities

There is no sale of unregistered or exempt securities including recent issuance of securities constituting an exempt transaction.

Audit Committee

The members of the Audit Committee are as follows:

Chairman - Atty. Casey M. Barleta Member - Dean Poncevic M. Ceballos

Member - Mr. Tan Eng Hwa

Nomination Committee

The members of the Nomination Committee are as follows:

Chairman - Mr. Tan Eng Hwa
Member - Atty. Casey M. Barleta
Member - Dean Poncevic M. Ceballos

Compensation Plans

There are no compensation plans.

Amendments of Charter, By-Laws and Other Documents

There are no proposed amendments in the Articles of Incorporation or By-Laws of the Corporation.

OTHER MATTERS

There are no material matters that need approval by the stockholders in the stockholders' meeting. There are no reports nor minutes to be submitted for stockholder approval.

Plans to Improve Corporate Governance of the Corporation

The Corporation will continue monitoring compliance with its *Manual on Corporate Governance* to ensure full compliance thereto.

The Corporation shall implement its corporate governance rules in accordance with the Revised Code of Corporate Governance under SEC Memorandum Circular No. 06-2009. The Revised Manual on Corporate Governance is available for inspection by and shareholder at reasonable hours on business days.

Previous Meeting held in 2021

All the directors attended the Annual Stockholders Meeting held on 23 November 2021 by zoom. Five out of the seven director, including the President, who presided at the meeting, the Treasurer, Corporate Secretary, and Assistant Corporate Secretary were in the City of Makati, where the principal office of the Corporation is located.

The Agenda and voting last year is similar to the Agenda for this year. No amendments or ratifications for amendments were sought from stockholders.

Voting was by ballot. There were at least 88.26% of the stockholders in attendance. The presence of the representatives of the two major stockholders of the Corporation, namely Berjaya Lottery Management (H.K.) Ltd and Berjaya Sports Toto (Cayman) Limited are more than sufficient to constitute quorum, holding 74.20% and 14.06% percent equity of the Corporation respectively. There were twelve minority shareholders who attended and cast their votes, in addition to the directors who are also stockholders.

Last year's tabulation of votes is reproduced below, as follows:

Particulars	For	Against	Abstain or Absent
1. Approval of the Minutes of the Annual Meeting of The Stockholders held on 23 November2021.	3,863,739,887		477,540,885
2. Ratification of the Acts of the Board for the Fiscal year ended 30 June 2021	3,863,739,887		477,540,885
3. Election of Directors			
Nerine Tan Sheik Ping	3,863,739,887		477,540,885
Derek Chin Chee	3,863,739,887		477,540,885
Dr. George T. Yang	3,863,739,887		477,540,885
Tan Eng Hwa	3,863,739,887		477,540,885
Casey M. Barleta	3,863,739,887		477,540,885
Dean Poncevic M. Ceballos	3,863,739,887		477,540,885
Jimmy S. Soo	3,863,739,887		477,540,885
Appointment of Punongbayan & Araullo as External Auditors	3,863,739,567	320	477,540,885

Voting Procedures

The election of the Board of Directors, as well as the appointment of the external auditors shall be decided by the plurality vote of stockholders present in person and entitled to vote thereat by cumulative voting, provided that quorum is present.

The vote of at least two-thirds of the stockholders representing the outstanding capital stock of the Corporation will be required in order to amend the Corporation's Articles of Incorporation or By-Laws. However, neither the Articles of Incorporation nor By-Laws will be amended.

Voting shall be by ballot. Each ballot shall be signed by the stockholder voting, and shall be sent by email to: BCOR Corporate Secretary corpsec@bernaslaw.com when the stockholder signifies its intention to join or attend the meeting.

Voting shall be by ballot. Each ballot shall be signed by the stockholder voting, and shall state the number of shares voted by him. The votes will be counted manually and will be supervised by the transfer agent.

The Quarterly Report under SEC Form 17-Q for the quarter ended 31 March 2022, and the Annual Report under SEC Form 17-A for the year ended 30 June 2022 shall be available without charge to stockholders requesting for a copy.

SIGNATURE

Pursuant to the requirements of the Securities Regulation Code, the Issuer has duly caused this report to be signed on its behalf by the undersigned hereunto authorized.

BERJAYA PHILIPPINES INC.

By: MARIE LOURDES T. SIA-BERNAS

Corporate Information Officer

11 October 2022



MANAGEMENT REPORT

Dear Stockholders,

Business

Berjaya Philippines, Inc. ("the Corporation") was incorporated on 12 November 1924 as Central Azucarera de Pilar mainly for the purpose of production of sugar. It subsequently changed its primary purpose to a holding corporation and changed its name to Prime Gaming Philippines, Inc. (PGPI) in 1998 and to Berjaya Philippines in 2010.

In 1998, the Corporation completed the acquisition of its subsidiary corporation, Philippine Gaming Management Corporation ("PGMC"), whose principal activity is the leasing of on-line lottery equipment and providing software support to the Philippine Charity Sweepstakes Office ("PCSO"). In July 2019, the Corporation disposed of 20% of its shareholdings, and subsequently did not subscribe to the issuance of additional shares from the unissued capital of PGMC. To date, the Corporation's equity in PGMC is at 39.99%.

In December 2009, the Corporation acquired a 232-room hotel, which operated as the Best Western Astor Hotel until 16 March 2010. The acquisition was made by the Corporation's subsidiary, Perdana Hotel Philippines Inc. ("PHPI") under the business name Berjaya Makati Hotel. The Corporation also subscribed to forty percent (40%) of the shares of stock of Perdana Land Philippines Inc. ("PLPI") which owns the land leased by PHPI.

In July 2010, the Corporation invested in Berjaya Pizza Philippines Inc. ("BPPI"), a company engaged in the manufacture, sale and distribution of food and beverages, and to operate, own, franchise, license or deal in restaurant related business operations. In 2017,the Corporation's equity interest in BPPI increased from forty one point forty three percent (41.43%) to forty eight point thirty eight percent (48.38%).

In August 2012, the Corporation invested in Bermaz Auto Philippines Inc. ("BAPI"), formerly Berjaya Auto Philippines Inc., a corporation engaged in the sale and distribution of all types of motor vehicles. On 12 September 2012, BAPI entered into a Distributorship Agreement with Mazda Motor Corporation of Japan for the distribution of vehicles bearing the Mazda brand within the territory of the Philippines. In 2017, the Corporation's equity interest in BAPI was diluted from thirty five percent (35%) to twenty five point forty eight percent (25.48%) when the Corporation agreed to take in more investors. In 2018, the Corporation made additional investment in BAPI which resulted to the increase in its effective ownership interest over BAPI to twenty eight point twenty eight percent (28.28%).

In September 2012, the Corporation invested in Cosway Philippines Inc. ("CPI"), primarily to engage in the wholesale of various products. At present, CPI has not yet started its commercial operations. The Corporation's equity or interest in CPI is equivalent to forty percent (40%).

In 2014, the Corporation obtained control over H.R. Owen Plc ("H.R. Owen"), after a series of cash offers from HR Owen's existing stockholders. Incorporated in England, HR Owen operates a number of vehicle franchises in the prestige and specialist car market for both sales and after sales, predominantly in the London area. In 2015, HR Owen acquired 100% ownership over Bodytechnics in order to enhance its aftersales operations. In 2017, the Corporation acquired shares from Bentley Motor Limited to increase its stake in the profitable business of H.R. Owen. *In August 2018, the corporation acquired shares from minority shareholders which the Corporation's equity interest in HR Owen is equivalent to one hundred percent (100%).*

In July 2015, the Corporation invested in Ssangyong Berjaya Motor Philippines Inc. ("SBMPI"), a corporation engaged in the sale and distribution of all types of motor vehicles. On 01 May 2016, SBMPI entered into a Distributorship Agreement with Ssangyong Motor Company of Korea for the distribution of vehicles bearing the Ssangyong brand within the territory of the Philippines. At present, the Corporation's equity interest in SBMPI is equivalent to twenty one point sixty seven percent (21.67%).

In May 2016, the Corporation acquired forty one point forty six percent (41.46%) shares of Neptune Properties Inc. ("NPI"), a corporation engaged in the real estate business.

In April 2017, the Corporation incorporated a wholly owned subsidiary under the name of Berjaya Enviro Philippines Inc., a corporation engaged in the service business of protecting, cleaning, and preserving the environment. In December 2017, the Securities and Exchange Commission approved the Corporation's application to amend its name to Floridablanca Enviro Corporation ("FEC").

In April 2018, the Corporation acquired twenty five percent (25%) of the equity in Chailease Berjaya Finance Corporation, a corporation engaged in the leasing and financing business.

In April 2018, the Corporation acquired 100% ownership to eDoc Holdings ("eDoc") from its subsidiary H.R. Owen with the assumption of the eDoc's outstanding liability. eDoc Holdings was incorporated on July 25, 2017 and is registered to engaged as a holding company in London.

In September 2021, PGMC acquired 49% of Pinoylotto Technologies Corp, a corporation which was awarded by the Philippine Charity Sweepstakes Office's (PCSO) Procurement of Five (5) Years Lease of the Customized PCSO Lottery System, also known as the '2021 PLS Project' under SBAC Contract No. 2021-1. As of 30 June 2022, the Corporation does not have employees. Its subsidiaries, PHPI, Floridablanca Enviro Corporation ("FEC") and H.R. Owen fifty six (56), seven (7), and four hundred thirty (430) employees, respectively. The Corporation does not anticipate any substantial increase in the number of its employees within the ensuing twelve (12) months. There are no supplemental benefits or incentive arrangements the subsidiaries have or will have with its employees.

Financial Statements

The Audited Financial Statements of the Corporation as of 30 June 2022 is still in its finalization stage but will be attached in the Definitive Information Statement.

Disagreements with Accountants on Accounting and Financial Disclosures

There are no disagreements with the accountants on accounting and financial disclosures. There has been no resignation or dismissal of accountants over the past two year period.

Management's Discussion and Analysis of Financial Conditions and Results of Operations

The Corporation's principal activity is investment holding. Prior to divesting most of its shares in Philippine Gaming Management Corporation (PGMC), it had since 1998 and through PGMC, operated the business of leasing online lottery equipment and providing software support in the Luzon Region to the Philippine Charity Sweepstakes Office (PCSO),a Philippine government agency responsible for lotteries and sweepstakes;100% equity interest in H.R. Owen Plc. (HR Owen),a luxury motor retailer, which operates a number of vehicle dealerships in the prestige and specialist car market for both sales and aftersales, predominantly in London, UK; and the whollyowned Perdana Hotel Philippines Inc. (PHPI) which operates Berjaya Makati Hotel in Makati City, Metro Manila.

June 2022 Compared to June 2021

Results of Operations

The Corporation and its subsidiaries (the Group) generated total revenues from operating sources of about ₱36.58 billion for the year ended 30 June 2022, an increase of ₱7.11 billion (24.1%) over total revenues of ₱29.47 billion in the previous financial year. The increase was primarily due to a higher revenue contribution from H.R. Owen in the financial year under review upon conversion into Philippine Peso.

PHPI which operates Berjaya Makati Hotel in Makati City recorded a decrease in revenue of \$\mathbb{P}\$93.56 million compared to \$\mathbb{P}\$111.56 million in the previous financial year. The decrease of \$\mathbb{P}\$18.00 million (16.1%) in revenue was mainly due to the decrease in room occupancy level compared to the previous financial year.

HR Owen recorded a revenue of \$\infty\$36.49 billion in the financial year under review compared to \$\infty\$29.36 billion in the previous financial year. The increase of \$\infty\$7.13 billion (24.3%), was mainly due to an increase in units sold for new and pre-owned vehicles across various franchises.

The Group's total cost and operating expenses for the year ended 30 June 2022 increased by P6.86 billion (23.9%), from P28.71 billion to P35.57 billion for the same period in 2021. The increase is attributed to the following: (1) cost of vehicles sold increased by P5.70 billion (25.4%), (2) body shop repairs and parts increased by P282.8 million (9.7%), (3) advertising and promotions increased by P251.54 million (39.8%), (4) salaries and employee benefits increased by P234.49 million (14.8%), (5) repairs and maintenance increased by P169.50 million (294.7%) (6) depreciation

expense increased by $pmatrix 110.78 \text{ million } (20.0\%), (7) \text{ miscellaneous expense increased by } pmatrix 39.98 \text{ million } (255.5\%), (8) \text{ communication, light and water increased by } pmatrix 27.59 \text{ million } (42.1\%), (9) \text{ transportation and travel expenses increased by } pmatrix 27.59 \text{ million } (90.4\%), (10) \text{ taxes and licenses increased by } pmatrix 28.24 \text{ million } (40.6\%), (11) \text{ insurance expense increased by } pmatrix 29.22 \text{ million } (13.1\%), (12) \text{ stationary and office supplies increased by } pmatrix 29.32 \text{ million } (5.3\%), (15) \text{ outside services increased by } pmatrix 29.32 \text{ million } (5.3\%), (15) \text{ outside services increased by } pmatrix 29.34 \text{ million } (43.0\%), (16) \text{ cost of food and beverages increased by } pmatrix 29.34 \text{ million } (11.0\%). \text{ These increases were offset by the following decrease of expenses: (1) impairment losses decreased by pmatrix 29.38 \text{ million } (36.6\%), (4) \text{ representation and entertainment decreased by } pmatrix 29.38 \text{ million } (36.6\%), (4) \text{ representation and entertainment decreased by } pmatrix 29.38 \text{ million } (66.4\%), (30) \text{ security services decreased by } pmatrix 29.38 \text{ million } (66.4\%), (40) \text{ representation and entertainment decreased by } pmatrix 29.38 \text{ million } (66.4\%), (40) \text{ representation and entertainment decreased by } pmatrix 29.38 \text{ million } (66.4\%), (40) \text{ representation expense decreased by } pmatrix 29.38 \text{ million } (66.4\%), (40) \text{ representation expense decreased by } pmatrix 29.38 \text{ million } (66.4\%), (40) \text{ representation expense decreased by } pmatrix 20.38 \text{ million } (66.4\%), (40) \text{ representation expense decreased by } pmatrix 20.38 \text{ million } (66.4\%), (40) \text{ representation expense decreased by } pmatrix 20.38 \text{ million } (66.4\%), (40) \text{ representation expense decreased by } pmatrix 20.38 \text{ million } (66.4\%), (40) \text{ representation expense decreased by } pmatrix 20.38 \text{ million } (66.4\%), (40) \text{ representation expense decreased by } pmatrix 20.38 \text{ million } (66.4\%), ($

Other Income (Loss) – net of other charges amounted to P188.09 million for the financial year 30 June 2022, an increase of P208.85 million (1005.8%) from net loss of P20.76 million in the same period in 2021. This increase in income was mainly due to equity share in net income of associates.

The Group's net income increased by P401.72 million (74.5%) to P940.88 million in financial year 2022 from P539.16 million in financial year 2021 under review.

Financial Position

Total assets of the Group increased by P4.41 billion (22.4%) to P24.15 billion as of 30 June 2022, from P19.74 billion as of 30 June 2021.

Trade and other receivables (net) increased by P469.91 million (23.9%) to P2.44 billion in 2022 compared to P1.97 billion in 2021, mainly due to increase in deposit placement with accrued interest.

Financial assets at fair value through profit or loss decreased by P5.49 million (74.5%) to P1.88 million in 2022 compared to P7.37 million in 2021 due to disposals and fair value loss during the year.

Inventories (net) increased by P1.12 billion (32.1%) to P4.60 billion in 2022 compared to P3.48 billion in 2021.

Advances to associates increased by P19.38 million (0.9%) to P2.09 billion in 2022 compared to P2.07 billion in 2021 due to additional advances made and accrued interest during the year.

Prepayments and other current assets increased by P446.20 million (52.1%) to P1.30 billion in 2022 compared to P855.93 million in 2021, mainly due to increase in VAT recoverable from H.R. Owen.

Financial assets at fair value through other comprehensive income decreased by P183.86 million (17.2%) to P888.42 million in 2022 compared to P1.07 billion in 2021 due to disposals and fair value losses during the year.

Right of use assets (net) decreased by P141.26 million (4.9%) to P2.76 billion in 2022 compared to P2.90 billion in 2021. This is due to amortizations during the year.

Property and equipment (net) increased by P1.38 billion (37.8%) to P5.04 billion in 2022 compared to P3.66 billion in 2021, mainly due to additions made during the year.

Investment property decreased by P.94 million (0.8%) to P123.40 million in 2022 compared to P124.34 million in 2021, mainly due to translation adjustment of H.R. Owen property.

Investments in associates increased by P92.14 million (7.9%) to P1.26 billion in 2022 compared to P1.17 billion in 2021 mainly due to equity share in net income recognized this year.

Intangible assets decreased by P15.31 million (1.0%) to P1.49 billion in 2022 compared to P1.51 billion in 2021, primarily due to the translation adjustment of H.R. Owen's intangible assets.

Deferred tax assets decreased by P9.75 million (11.8%) to P72.62 million in 2022 compared to P82.37 million in 2021.

Meanwhile, other non-current assets decreased by P2.79 billion (37.5%) to P4.66 million in 2022 compared to P7.45 million in 2021 due to reclassification.

Assets held for sale decreased by P0.66 million (0.75%) to P87.24 million in 2022 compared to P87.91 million in 2021 due to translation adjustment.

Total liabilities of the Group increased by P3.36 billion (30.9%) to P14.23 billion as of 30 June 2022, from P10.87 billion as of 30 June 2021 mainly due to decrease in loans payable and borrowings.

Trade and other payables (current) decreased by ₽45.93 million (2.3%) to ₽1.97 billion in 2022 compared to ₽2.02 billion in 2021, mainly due to an increase in trade and other payables.

Loans payable and borrowings (current) increased by P832.73 million (32.5%) to P3.40 billion in 2022 compared to P2.56 billion in 2021, mainly due to an decrease in vehicle stocking loans and as well as bank loans.

Lease Liabilities (current) increased by P100.96 million (35.1%) to P388.32 million in 2022 compared to P287.35 million in 2021 mainly due to translation adjustment.

Contract Liabilities increased P1.51 billion (76.3%) to P3.49 billion in 2022 compared to P1.98 billion in 2021 due to an increase of advance payments received from customers.

Advances from related parties increased by P25.54 million (9.9%) to P284.93 million in 2022 compared to P259.39 million in 2021 due to additional advances made.

Lease Liabilities (non-current) decreased by P143.76 million (5.4%) to P2.53 billion in 2022 compared to P2.68 billion in 2021 mainly due to translation adjustment.

Loans payable and borrowings (non-current) increased by P1.02 billion (291.0%) to P1.37 billion in 2022 compared to P349.49 million in 2021.

Deferred tax liabilities increased by P51.32 million (41.4%) to P175.24 million in 2022 compared to P123.92 million in 2021.

Post-employment benefit obligation decreased by P1.41 million (19.9%) to P5.69 million in 2022 compared to P7.10 million in 2021.

Trade and other payables (non-current) amounting to P166.92 million pertains to the provisions of dilapidation cost for aftersales sites during this year.

The total stockholders' equity of the Group increased by P1.05 billion (11.8%) to P9.92 billion as of 30 June 2022, from P8.87 billion as of 30 June 2021 under review. The net increase in total equity resulted from high net income as well as translation adjustment during the year.

Key Performance Indicators

The top five key performance indicators (KPIs) of the Group are: (1) to ensure the prompt collection of receivables from the customers, (2) review the annual budget to monitor and explain any material variances above 10% in the overall operating results, (3) scrutinize and monitor all the controllable budgeted expenses and analyze any material variances above 10%, (4) review all capital expenditures in compliance with the approved budget, and (5) to manage the timely placements of surplus funds to ensure the highest possible bank interest income in view of the appropriate tolerable risks.

	30 Jun 2022	30 Jun 2021
Liquidity Ratio - Current ratio	1.27 : 1.00	1.27 : 1.00
Leverage Ratio - Debt to Equity	1:43 : 1.00	1.23 : 1.00
Activity Ratio - Annualized PPI	E	
Turnover	15.98 times	8.05 times
Profitability Ratios		
Return on Equity	20.89%	6.08%
Return on Assets	8.58%	2.73%

The Corporation uses the following computations in obtaining key indicators:

Key Performance Indicator	Formula
Current Ratio	Current Assets Current Liabilities
Debt to Equity Ratio	Total Long Term Liabilities Stockholders' Equity
PPE Turnover	Revenues Property, Plant & Equipment (Net)
Return on Equity	Net Income Equity
Return on Assets	Net Income Total Assets

June 2021 Compared to June 2020

Results of Operations

The Corporation and its subsidiaries (the Group) generated total revenues from operating sources of about \$\frac{1}{2}9.47\$ billion for the year ended 30 June 2021, an increase of \$\frac{1}{2}4.41\$ billion (17.6%) over total revenues of \$\frac{1}{2}25.06\$ billion in the previous financial year. The increase was primarily due to a higher revenue contribution from H.R. Owen in the financial year under review upon conversion into Philippine Peso.

PHPI which operates Berjaya Makati Hotel in Makati City recorded a decrease in revenue of P111.56 million compared to P130.98 million in the previous financial year. The decrease of P19.43 million (14.8%) in revenue was mainly due to the decrease in room occupancy level compared to the previous financial year.

HR Owen recorded a revenue of \$\mathbb{P}29.36\$ billion in the financial year under review compared to \$\mathbb{P}24.93\$ billion in the previous financial year. The increase of \$\mathbb{P}4.43\$ billion (17.8%), was mainly due to an increase in units sold for new and pre-owned vehicles across various franchises.

Other Income (Loss) – net of other charges amounted to P20.76 million for the financial year 30 June 2021, a decrease of P216.39 million (110.6%) from P195.62 million in the same period in 2020. This decrease in income was mainly due to equity share in net loss of associates.

The Group's net income increased by P476.43 million (759.6%) to P539.16 million in financial year 2021 from P62.72 million in financial year 2020 under review.

Financial Position

Total assets of the Group decreased by P713.18 million (3.5%) to P19.74 billion as of 30 June 2021, from P20.45 billion as of 30 June 2020.

Trade and other receivables (net) increased by P833.54 million (73.4%) to P1.97 billion in 2021 compared to P1.14 billion in 2020, mainly due to increase in deposit placement with accrued interest.

Financial assets at fair value through profit or loss increased by P3.76 million (104.2%) to P7.37 million in 2021 compared to P3.61 million in 2020 due to conversions made during the year.

Inventories (net) decreased by P1.32 billion (27.5%) to P3.48 billion in 2021 compared to P4.81 billion in 2020.

Advances to associates increased by P64.84 million (3.2%) to P2.07 billion in 2021 compared to P2.01 billion in 2020 due to additional advances made and accrued interest during the year.

Prepayments and other current assets increased by P56.56 million (7.1%) to P855.94 million in 2021 compared to P799.37 million in 2020, mainly due to increase in VAT recoverable from H.R. Owen.

Financial assets at fair value through other comprehensive income decreased by P186.81 million (14.8%) to P1.07 billion in 2021 compared to P1.26 billion in 2020 due to disposals and fair value losses during the year.

Right of use assets (net) decreased by P97.31 million (3.2%) to P2.90 billion in 2021 compared to P3.00 billion in 2020. This is due to amortizations during the year.

Property and equipment (net) increased by P1.52 billion (71.3%) to P3.66 billion in 2021 compared to P2.14 billion in 2020, mainly due to additions made during the year.

Investment property increased by P10.85 million (9.6%) to P124.34 million in 2021 compared to P113.48 million in 2020, mainly due to translation adjustment of H.R. Owen property.

Investments in associates decreased by P152.17 million (11.5%) to P1.17 billion in 2021 compared to P1.32 billion in 2020 mainly due to impairment recognition and equity share in net losses.

Intangible assets increased by P127.92 million (9.3%) to P1.51 billion in 2021 compared to P1.38 billion in 2020, primarily due to the translation adjustment of H.R. Owen's intangible assets.

Deferred tax assets decreased by P.14 million (.2%) to P82.37 million in 2021 compared to P82.51 million in 2020.

Meanwhile, other non-current assets decreased by P943.46 million (99.2%) to P7.45 million in 2021 compared to P950.90 million in 2020 due to reclassification to capitalized asset.

Assets held for sale of P87.91 million pertain to the disposal of freehold land of H.R. Owen which has been agreed with potential buyer.

Total liabilities of the Group decreased by P1.66 billion (13.2%) to P10.87 billion as of 30 June 2021, from P12.53 billion as of 30 June 2020 mainly due to decrease in loans payable and borrowings.

Trade and other payables (current) increased by P126.30 million (6.7%) to P2.02 billion in 2021 compared to P1.89 billion in 2020, mainly due to an increase in trade and other payables.

Loans payable and borrowings (current) decreased by P2.19 billion (46.1%) to P2.56 billion in 2021 compared to P4.75 billion in 2020, mainly due to an decrease in vehicle stocking loans and as well as bank loans.

Lease Liabilities (current) decreased by P1.55 million (0.5%) to P.29 million in 2021 compared to P.29 million in 2020 mainly due to translation adjustment.

Contract Liabilities decreased ₽82.09 million (4%) to ₽1.98 billion in 2021 compared to ₽2.06 billion in 2020 due to an decrease of advance payments received from customers.

Advances from related parties decreased by P414.91 million (61.53%) to P259.39 million in 2021 compared to P674.30 million in 2020 due to reclassification to non-current portion.

Lease Liabilities (non-current) decreased by P96.97 million (3.5%) to P2.68 billion in 2021 compared to P2.78 billion in 2020 mainly due to translation adjustment.

Loans payable and borrowings (non-current) increased by P349.49 million (100.0%) to P349.49 million in 2021 compared to P0 in 2020.

Deferred tax liabilities increased by P84.96 million (218.0%) to P123.92 million in 2021 compared to P38.96 million in 2020.

Post-employment benefit obligation decreased by P19.20 million (73.0%) to P7.10 million in 2021 compared to P26.30 million in 2020.

Trade and other payables (non-current) decreased by \rightleftharpoons 15.34 million (100%) to \rightleftharpoons 0 million in 2021 compared to \rightleftharpoons 15.34 million in 2020.

The total stockholders' equity of the Group increased by \$\mathbb{P}\$945.77 million (11.9%) to \$\mathbb{P}\$8.87 billion as of 30 June 2021, from \$\mathbb{P}\$7.92 billion as of 30 June 2020 under review. The net increase in total equity resulted from high net income as well as translation adjustment during the year.

Key Performance Indicators

The top five key performance indicators (KPIs) of the Group are: (1) to ensure the prompt collection of receivables from the customers, (2) review the annual budget to monitor and explain any material variances above 10% in the overall operating results, (3) scrutinize and monitor all the controllable budgeted expenses and analyze any material variances above 10%, (4) review all capital expenditures in compliance with the approved budget, and (5) to manage the timely placements of surplus funds to ensure the highest possible bank interest income in view of the appropriate tolerable risks.

	30 Jun 2021	30 Jun 2020
Liquidity Ratio - Current ratio	1.27 : 1.00	1.07 : 1.00
Leverage Ratio - Debt to Equity	1:23 : 1.00	1.58 : 1.00
Activity Ratio - Annualized PPE		
Turnover	8.05 times	11.73 times
Profitability Ratios		
Return on Equity	6.08%	0.79%
Return on Assets	2.73%	0.31%

The Corporation uses the following computations in obtaining key indicators:

Key Performance Indicator	Formula
Current Ratio	Current Assets Current Liabilities
Debt to Equity Ratio	Total Long Term Liabilities Stockholders' Equity
PPE Turnover	Revenues Property, Plant & Equipment (Net)
Return on Equity	Net Income Equity
Return on Assets	Net Income Total Assets

June 2020 Compared to June 2019

Results of Operations

The Corporation and its subsidiaries (the Group) generated total revenues from operating sources of about ₱25.06 billion for the year ended 30 June 2020, a decrease of ₱6.57 billion (20.8%) over total revenues of ₱31.64 billion in the previous financial year. The decrease was primarily due to a lower revenue contribution from H.R. Owen in the financial year under review upon conversion into Philippine Peso.

PHPI which operates Berjaya Makati Hotel in Makati City recorded increased in revenue of \$\mathbb{P}\$130.98 million compared to \$\mathbb{P}\$126.34 million in the previous financial year. The decrease of \$\mathbb{P}\$4.64 million (3.7%) in revenue was mainly due to increase in room occupancy level compared to the previous financial year.

HR Owen recorded revenue of \$\frac{1}{2}\)24.93 billion in the financial year under review compared to \$\frac{1}{2}\)30.30 billion in the previous financial year, the decrease of \$\frac{1}{2}\)5.39 billion (29.7%), was mainly due to decrease in the number of new models sold across various franchises.

PGMC ceased to be a subsidiary of BPI on 3 July 2019 and was reclassified as an associated company after BPI's ownership over PGMC was reduced to 40%.

The Group's total cost and operating expenses for the year ended 30 June 2020 decreased by ₽6.17 billion (19.7%) to ₽25.10 billion from ₽31.27 billion for the same period in 2019. The decrease is attributed to the following: (1) cost of vehicles sold decreased by P4.0 billion (17.0%), (2)salaries and employee benefits decreased by ₽305.97 million (15.4%),(3) body shop repairs and parts decreased by ₽380.40 million (18.65%), (4) taxes and licenses decreased by \rightleftharpoons 36.83 million (20.7%), (5) communication, light and water decreased by P18.23 million (18.2%), (6) professional fees decreased by P167.63 million (70.6%), (7) transportation and travel expenses decreased by ₽27.08 million (28.4%), (8) rental expense decreased by ₽343.33 (9) representation and million (90.9%),entertainment decreased P37.64 million (78.5%), (10) food and beverage decreased by P1.67 million (14.6%), (11) maintenance of computer equipment decreased by P172.95 million (100%), (12) telecommunication decreased by P110.37 million (100%), (13) charitable contribution decreased by P7.49 million (100.0%), and (14) other general and administrative expenses decreased by P849.95 million (40.3%). These decreases were offset by the following increase of expenses: (1) depreciation expense increased by P291.85 million (123.3%).

Other Income – net of other charges amounted to ₽195.62 million for the financial year 30 June 2019, an increase of ₽ 174.72 million (835.9%) from ₽20.90 million in the same period in 2019. This increase in income was mainly due to gain on sale of investment property.

The Group's net income decreased by \rightleftharpoons 50.67 million (44.7%) to \rightleftharpoons 62.72 million in financial year 2020 from \rightleftharpoons 113.39 million in financial year 2019 under review.

Financial Position

Total assets of the Group increased by ₽3.53 billion (20.9%) to ₽20.45 billion as of 30 June 2020, from ₽16.92 billion as of 30 June 2019.

Trade and other receivables (net) increased by P299.73 million (20.9%) to P1.43 billion in 2020 compared to P1.44 billion in 2019, mainly due to increase in trade receivables and advances to stockholders.

Financial assets at fair value through profit or loss decreases by P72.08 million (95.2%) to P3.61 million in 2020 compared to P75.69 million in 2019 due to conversions made during the year.

Inventories (net) decreased by \rightleftharpoons 721.37 million (13.0%) to \rightleftharpoons 4.81 billion in 2020 compared to \rightleftharpoons 5.53 billion in 2019.

Advances to associates increased by \$\frac{1}{2}\text{2.40}\$ million (13.7%) to \$\frac{1}{2}\text{2.01}\$ billion in 2020 compared to \$\frac{1}{2}\text{1.76}\$ billion in 2019 due to additional advances made during the year.

Prepayments and other current assets increased by P347.20 million (56.7%) to P959.51 million in 2020 compared to P612.31 million in 2020, mainly due to increase in VAT recoverable from H.R. Owen.

Financial assets at fair value through other comprehensive income decreases by ₽342.50 million (21.4%) to ₽1.26 billion in 2020 compared to ₽1.60 billion in 2019 due to disposals and fair value losses during the year.

Right of use assets (net) increased by \rightleftharpoons 3.00 billion (100%) to \rightleftharpoons 3.00 billion in 2020 compared to \rightleftharpoons 0 million in 2019. This is due to adoption of the new standard.

Property and equipment (net) increased by ₽491.86 million (29.9%) to ₽2.14 billion in 2020 compared to ₽1.64 billion in 2019, mainly due to additions made during the year.

Investment property decreased by \rightleftharpoons 6.97 million (5.8%) to \rightleftharpoons 113.48 million in 2020 compared to \rightleftharpoons 120.46 million in 2019, mainly due to translation adjustment of H.R. Owen property.

Investments in associates increased by ₱497.68 million (60.4%) to ₱1.32 billion in 2020 compared to ₱824.17 million in 2019 mainly due to disposal of previously subsidiary company, PGMC, making it as part of investment in associates.

Intangible assets decreased by P88.58 million (6%) to P1.38 billion in 2020 compared to P1.47 billion in 2019, primarily due to the translation adjustment of H.R. Owen's intangible assets.

Deferred tax assets decreased by \rightleftharpoons 32.93 million (100.0%) to \rightleftharpoons 0 million in 2020 compared to \rightleftharpoons 103.49 million in 2019.

Meanwhile, other non-current assets increased by ₽789.12 million (47934.4%) to ₽790.76 million in 2020 compared to ₽1.65 million in 2018 mainly due to advance payment for acquisition of property.

Total liabilities of the Group increased by P3.98 billion (46.6%) to P12.54 billion as of 30 June 2020, from P8.55 billion as of 30 June 2019 mainly due to increase in loans

payable and borrowings and recognition of lease liability for the adoption of new standard..

Trade and other payables (current) decreased by ₽549.32 million (22.5%) to ₽1.89 billion in 2020 compared to ₽2.44 billion in 2019, mainly due to a decrease in trade payables and advances from customers.

Loans payable and borrowings (current) increased by \$\mathbb{P}972.59\$ million (25.7%) to \$\mathbb{P}4.75\$ billion in 2020 compared to \$\mathbb{P}3.78\$ billion in 2019, mainly due to an increase in vehicle stocking loans and as well as bank loans.

Contract Liabilities increased P151.86 million (8%) to P2.06 billion in 2020 compared to P1.91 billion in 2019 due to an increase of advance payments received from customers.

Trade and other payables (non-current) decreased by P.94 million (5.8%) to P15.34 million in 2020 compared to P16.28 million in 2019, due to translation adjustment.

Loans payable and borrowings (non-current) decreased by P195.74 million (100.0%) to P0 in 2020 compared to P195.74 million in 2019 due to classification of this as current because its maturity is less than one year.

Deferred tax liabilities decreased by ₽14.70 million (27.4%) to ₽38.96 million in 2020 compared to ₽53.67 million in 2019.

Post-employment benefit obligation increased by \rightleftharpoons 21.20 million (415.6%) to \rightleftharpoons 26.30 million in 2020 compared to \rightleftharpoons 5.10 million in 2019.

The total stockholders' equity of the Group decreased by ₱440.06 million (5.3%) to ₱7.92 billion as of 30 June 2020, from ₱8.36 billion as of 30 June 2019 under review. The net decrease in total equity resulted from low net income as well as translation adjustment during the year.

Key Performance Indicators

The top five key performance indicators (KPIs) of the Group are: (1) to ensure the prompt collection of receivables from the customers, (2) review the annual budget to monitor and explain any material variances above 10% in the overall operating results, (3) scrutinize and monitor all the controllable budgeted expenses and analyze any material variances above 10%, (4) review all capital expenditures in compliance with the approved budget, and (5) to manage the timely placements of surplus funds to

ensure the highest possible bank interest income in view of the appropriate tolerable risks.

	30 Jun 2020	30 Jun 2019
Liquidity Ratio - Current ratio	1.07 : 1.00	1.29:1.00
Leverage Ratio - Debt to Equity	1:58 : 1.00	1.02:1.00
Activity Ratio - Annualized Pf	PE	
Turnover	11.73 times	19.24 times
Profitability Ratios		
Return on Equity	0.79%	1.36%
Return on Assets	0.31%	0.67%

The Corporation uses the following computations in obtaining key indicators:

Key Performance Indicator	Formula
Current Ratio	Current Assets Current Liabilities
Debt to Equity Ratio	Total Long Term Liabilities Stockholders' Equity
PPE Turnover	Revenues Property, Plant & Equipment (Net)
Return on Equity	Net Income Equity
Return on Assets	Net Income Total Assets

Information on Independent Accountant

For professional services rendered on the audit of the financial statements of the Corporation and its subsidiaries, Punongbayan&Araullo was paid the amounts of Php 210,000.00 for its audit on the Corporation, Php 250,000.00 for its audit on Perdana Hotel Philippines Inc. (PHPI), and Php 80,000.00 for Floridablanca Enviro Corporation (FEC) for the fiscal year end of 30 June 2022.

For professional services rendered on the audit of the financial statements of the Corporation and its subsidiaries, Punongbayan&Araullo was paid the amounts of Php 175,000.00 for its audit on the Corporation, Php 200,000.00 and Php 60,000.00 for its audit on PHPI and FEC for the fiscal year end 30 June 2021. The amounts of Php198,000.00 was paid for its audit on the Corporation, Php240,000.00 for its audit on Perdana Hotel Philippines Inc. (PHPI), and Php24,000.00 for Floridablanca Enviro

Corporation (FEC) for the previous fiscal year end of 30 April 2020 and for the new financial year ending 30 June 2020, the amount of Php 132,000.00 was paid for its audit on the Corporation, Php 97,600.00 and Php 8,600.00 for its audit on PHPI and FEC. And for financial year 2019, the amount of Php 165,000.00 was paid for its audit on the Corporation, Php 425,000.00 and Php 190,000.00 for its audit on PGMC and PHPI.

Punongbayan&Araullo (P&A), the independent auditors of Berjaya Philippines Inc., have affixed their signature on the financial statements of Berjaya Philippines Inc. P&A issued an unqualified opinion on the consolidated financial statements. The audits were conducted in accordance with the Philippine Standards on Auditing.

As part of the audit process, Punongbayan&Araullo made specific inquiries from the Management of the Corporation and its subsidiaries and requested Management's written confirmation concerning representations contained in the financial statements and the effectiveness of the internal control structure. The responses to the inquiries, the written representations, and the results of their audit tests comprised the evidential matter relied upon in forming an opinion on the financial statements.

The income tax return (ITR), other tax returns and the publicly held financial statements (PHFS) and the information contained therein were the responsibilities of the Corporation. Punongbayan & Araullo ascertained that the income and expenses agree with the Corporation's and its subsidiaries' books of accounts.

Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

There are no changes in or disagreements with accountants on accounting and financial disclosure.

The partner at Punongbayan & Araullo assigned to the Issuer is changed or rotated in compliance with SRC Rule 68 (3) (b) (iv).

Discussion on Compliance with leading practice on Corporate Governance

The Corporation's evaluation system is headed by its Chief Financial Officer Mr. Tan EngHwa assisted by the Assistant Corporate Secretary Ms. Marie Lourdes Sia-Bernas in determining the level of compliance of the Board of Directors with its *Manual of Corporate Governance*.

The Corporation shall implement its Corporate Governance Rules in accordance with the Revised Code of Corporate Governance under SEC Memorandum Circular No. 06-2009. The Corporation submitted its Revised *Manual on Corporate Governance* on 31 July 2014, 18 January 2010, and 30 May 2017. The Revised Manual is available for inspection by shareholders at reasonable hours on business days.

The Corporation submitted its Integrated Annual Corporate Governance Report on 30 June 2022. The Integrated Annual Corporate Governance Report is available for inspection by shareholders at reasonable hours on business days.

There is no deviation from the corporation's *Revised Manual on Corporate Governance*.

Market Price of the Company's Shares of Stock

The shares of stock of Berjaya Philippines Inc. are traded on the Philippine Stock Exchange (PSE). The high and low sales prices for certain dates commencing 27 January 2021 to 26 September 2022 are as follows:

<u>Date</u>	<u>High</u>	<u>Low</u>	<u>Close</u>
27 Jan 2021 19 Feb 2021 31 Mar 2021 23 Apr 2021 25 May 2021 25 Jun 2021	P 6.15 P 6.15 P 6.15 P 6.15 P 4.80 P 5.70	P 1.50 P 1.50 P 2.00 P 2.00 P 4.65 P5.21	P 4.52 P 4.50 P 4.60 P 4.75 P 4.80 P 5.60
30 Jul 2021 31 Aug 2021	P 5.50 P 5.50	P 5.50 P 5.30	P 5.50 P 5.49
20 Sep 2021 12 Oct 2021 21 Oct 2021 27 Oct 2021 29 Oct 2021 03 Jan 2022 24 Jan 2022 21 Feb 2022 22 Mar 2022 07 Apr 2022 31 May 2022 30 Jun 2022	P 5.30 P 5.72 P 5.74 P 5.56 P 5.47 P 5.75 P 6.50 P 5.52 P 5.86 P 5.59 P 5.69 P 6.21 P 6.15	P 5.30 P 5.35 P 5.53 P 5.40 P 5.35 P 5.35 P 5.71 P 5.52 P 5.66 P 5.59 P 5.53 P 6.21 P 6.04	P 5.69 P 5.70 P 5.56 P 5.35 P 5.59 P 6.10 P 5.52 P 5.66 P 5.59 P 5.53 P 6.21
13 Jul 2022 26 Aug 2022 30 Aug 2022 02 Sep 2022 05 Sep 2022 09 Sep 2022 26 Sep 2022	P 6.13 P 6.10 P 6.30 P 7.20 P 9.30 P 7.98 P 7.30 P 7.16	P 6.04 P 5.62 P 6.25 P 6.30 P 7.47 P 7.21 P 7.20 P 6.22	P 6.15 P 6.10 P 6.30 P 7.08 P 8.00 P 7.48 P 7.30 P 7.16

The price as of the last trading date for this report is Seven Pesos and Sixteen Centavos (P 7.16) on 26 September 2022.

There are no restrictions or limitations on Berjaya Philippines Inc.'s ability to pay dividends on common equity. There are no such likely restrictions or limitations foreseen in the future.

Upon the written request of any stockholder, the Company will provide without charge to the requesting stockholder, a copy of the Company's annual report on SEC Form 17-A.

ALL REQUESTS MUST BE ADDRESSED TO:

JOSE A. BERNAS, Esq.
The Corporate Secretary
Berjaya Philippines Inc.
c/o Bernas Law Offices
4th Floor RahaSulayman Building
108 Benavidez Street, Legaspi Village, Makati City
Metro Manila, 1229

BERJAYA PHILIPPINES INC. For and on behalf of the Board:

(a signed version will be submitted with Definitive Information Statement)

TAN ENG HWAPresident

CERTIFICATION OF INDEPENDENT DIRECTOR

- I, **CASEY M. BARLETA**, Filipino, of legal age, with address at The Bellagio Tower I, 1st Avenue corner Burgos Circle, Bonifacio Global City 1634, Taguig City, after having been duly sworn to in accordance with law do hereby declare that:
 - 1. I am a nominee for independent director of **BERJAYA PHILIPPINES INC**. and have been its independent director since 17 August 2020.
 - 2. I am affiliated with the following companies or organizations:

COMPANY / ORGANIZATION	POSITION / RELATIONSHIP	SINCE
Berjaya Philippines Inc.	Independent Director, Chairman of the Audit Committee, and Member of the Nomination Committee	Aug 2020
CMB/P Law (Casey M. Barleta & Partners)	Tax Partner / Managing Partner	2010 to date
Synechron Technologies Philippines, Inc.	Director and Treasurer	2016 to date
6Estella Corporation	Member, Board of Directors	2014-2019
Prime Rivers, Inc.	Member, Board of Directors	2013 to date
MF Development Corporation	Member, Board of Directors	2015 to date
SCF Properties, Inc.	Member, Board of Directors	2014 to date
First Foremost Resources, Inc.	Member, Board of Directors	2015 to date
Integrated Bar of the Philippines	Member	1987 to date

- 3. I possess all the qualifications and none of the disqualifications to serve as an Independent Director of **BERJAYA PHILIPPINES INC**. as provided for in Section 38s of the Securities Regulation Code, its Implementing Rules and Regulations and other SEC issuances.
- 4. I am not related to any director, officer or substantial shareholder of **BERJAYA PHILIPPINES INC**. other than the relationship provided under Rule 38 of the Securities Regulation Code.
- 5. To the best of my knowledge, I am not the subject of any pending criminal or administrative investigation or proceeding.
- 6. I shall faithfully and diligently comply with my duties and responsibilities as independent director under the Securities Regulation Code and its Implementing Rules and Regulations, Code of Corporate Governance and other SEC issuances.

7.	I shall inform the Corporate Secretary of BERJAYA PHILIPPINES INC .
	of any changes in the abovementioned information within five days from
	its occurrence

Executed this 10th day of October 2022 at Makati City, Metro Manila.

CASEY M. BARLETA
Affiant

SUBSCRIBED AND SWORN to before me this 29th day of October 2021 at the City of Makati, Metro Manila, affiant personally appeared before me and exhibited to me his Passport with number P0097098A issued at Manila on 31 August 2016.

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Page No.	
Book No.	;
Series of 2022	

^{*} A signed Certification will be submitted with the Definitive Information Statement

CERTIFICATION OF INDEPENDENT DIRECTOR

- I, **PONCEVIC M. CEBALLOS**, Filipino, of legal age, with address at 7 Laurel Street, Xavierville 3, Loyola Heights, Quezon City, after having been duly sworn to in accordance with law do hereby declare that:
 - 1. I am a nominee for independent director of **BERJAYA PHILIPPINES INC**. and have been its independent director since 23 November 2021.
 - 2. I am affiliated with the following companies or organizations :

COMPANY / ORGANIZATION	POSITION / RELATIONSHIP	SINCE
Berjaya Philippines Inc.	Director Member of the Audit Committee	Oct. 15, 2020 - present
Ateneo de Manila School of Law	Professor	1990-present
Wesleyan University Philippine Law School	Professor	present
Cor Jesu College of Law	Professor	present
Liceo Law, Cagayan de Oro	Dean, Professor	2010-2011
Philippine Christian University	Associate Dean, Professor	2015 to 2017
Law School		
Letran College, Doctorate in	Professor	2016-2017
Business Administration		
University of Hongkong	Guest Lecturer	
Ateneo School of Law	MCLE Lecturer	
Ceballos Bar Trends Corp.	Owner, director	
Bohol Enterprises, Inc.	Owner, director	
Ceballos Holdings Corp.	Owner, director	
NIKAPRO Realty Corp	Owner, director	
Baesa Summit Holdings Corp	Owner, director	
Angels & Lemons Bistros, Inc.	Owner, director	
QMarketz Corp	Director, Corporate Secretary	
Automart.ph	Director, Corporate Secretary	
Motomart.ph	Director, Corporate Secretary	

- 3. I possess all the qualifications and none of the disqualifications to serve as an Independent Director of **BERJAYA PHILIPPINES INC**. as provided for in Section 38s of the Securities Regulation Code, its Implementing Rules and Regulations and other SEC issuances.
- 4. I am not related to any director, officer or substantial shareholder of **BERJAYA PHILIPPINES INC**. other than the relationship provided under Rule 38 of the Securities Regulation Code.

- 5. To the best of my knowledge, I am not the subject of any pending criminal or administrative investigation or proceeding.
- I shall faithfully and diligently comply with my duties and responsibilities
 as independent director under the Securities Regulation Code and its
 Implementing Rules and Regulations, Code of Corporate Governance
 and other SEC issuances.
- 7. I shall inform the Corporate Secretary of **BERJAYA PHILIPPINES INC**. of any changes in the abovementioned information within five days from its occurrence.

Executed this 10th day of October 2022 at Makati City, Metro Manila.

PONCEVIC M. CEBALLOSAffiant

SUBSCRIBED AND SWORN to before me this 10th day of October 2022 at the City of Makati, Metro Manila, affiant personally appeared before me and exhibited to me his LTO driver's license bearing number N05-77-015305 with expiry date on 6 September 2022.

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Page No.	_;
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Series of 2022.	

^{*} This will be signed when the Definitive Information is filed.